

# Course: Change Management

credits: 5

Course code CIVB20CHM

Name Change Management

**Study year** 2020-2021

ECTS credits 5
Language English
Coordinator H. Meijer

Modes of delivery Tutorial

**Assessments** Change Management - Other assessment

## Learning outcomes

## **Competences:**

- SETTING A COURSE; The Marketing professional maps out a
  marketing approach. He/she does this based on his/her vision,
  opportunities he/she identifies in the market and the long-term
  competitive advantage of the organisation where he/she works.
  Because he/she does not work within a vacuum, the Marketing
  professional is a bridge-builder who connects both knowledge
  and people.
- CREATING VALUE; The Marketing professional gives substance to the marketing approach by creating long-term value for both the client, the organisation and society. He/she does this based on an analysis of data and research, with the aim of gauging the client's actual behaviour. He/she is able to translate this analysis into an action plan.
- BUSINESS DEVELOPMENT; Via co-creation with stakeholders, the Marketing professional designs unique and/or innovative concepts and revenue models to optimise value for all relevant stakeholders. He/she anticipates and/or initiates change and gains the support of the stakeholders during the development process.
- IMPLEMENTING; Based on the developed concept, the Marketing professional produces a sustainable marketing product or subproduct or service for existing and potential stakeholders. The Marketing professional puts forward creative solutions, facilitates parts of the implementation process, shows perseverance and takes financial responsibility in order to achieve the desired commercial result together with internal and external parties. He/she secures stakeholders' commitment during implementation.

### 21st-century skills:

- Creativity
- Teamwork
- Initiative
- Perseverance
- AdaptabilityCommunication
- Sense of responsibility
- Commercial awareness
- Leadership
- Curiosity
- · Critical thinking

## **Learning Outcomes:**

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## Included in programme(s)

Marketing Management Exchange Programme Semester 2 (Spring) Marketing Management

#### Content

#### Level:

Intermediate

#### Content:

Change Management is an elective. Starting the Change course with general theory and models of Change and proceeding with Leadership in Change the Block ends with a Game. Students learn as well thinking outside-in as thinking inside-out.

Besides the impact of Change, and this can be anything, the nowadays important items like CSR, Cultural aspects (of change) and leadership will appear in the Lectures as well in the other courses of Block 7 and 8.

### **Literature/study materials:**

For the latest info, go to the reading list on intranet: Hanze.nl/marketingprogramme or the Blackboard course.

## School(s)

School of Marketing Management and Financial Economic Management

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