

# Course: Managing Operations

credits: 15

Course code AZLA17IMM

Name Managing Operations

**Study year** 2022-2023

ECTS credits 15

Language Dutch, with parts in English

Coordinator M.E. van Gehlen

Modes of delivery Assignment

Assessments TEST-01 - Assignment

## Learning outcomes

- 1. The student describes the goal and the primary processes of the own organization (unit).
- 2. The student analyses the HRM policy of the organization and relates this to his own organizational unit.
- 3. The student analyses the financial policy of the organization and relates this to his own organizational unit.
- 4. The student assesses whether the relationship between the primary process, the HRM policy and the financial policy is such that the goals of the organization can be achieved.
- 5. The student reflects on his own professional development related to the content of the module.
- 6. The student is able to achieve good substantive results in complex negotiation situations within the organization while preserving relationships.
- 7. The student applies the theory of Effectuation and shows an entrepreneurial attitude to come to creative solutions.

#### Content

In this module we focus on the deployment of personnel and resources. A selection of the topics: Human Resource Management (including recruitment and selection, career, legal aspects), budgeting and financing. Among other things, we pay attention to how you can get the best out of your employees, but also what choices are made when it comes to the quality and quantity of personnel in relation to the range of services, now and in the medium term. You will also learn how to gain insight into financial resources and how to control them.

You will also delve into the finances within your own organization. It is the intention that you develop a vision with regard to the deployment of people and resources in general and for your organization (unit) in particular. You come up with proposals for improvement with regard to the effectiveness and efficiency of work processes and you learn how to systematically work on quality improvement. You also learn to deal with conflicts of interest.

## Included in programme(s)

Ad Health Care Management

### School(s)

School of Health Care Studies